

Agenda at-a-glance

29 June 2026, Monday | Room CC10 | Livestreamed

16:00 – 16:40	Report launch: 2025 Annual Report on National Contact Point Activity
16:40 – 18:00	Symposium: What's next for National Contact Points for Responsible Business Conduct

30 June 2026, Tuesday | Room CC10 | Livestreamed

09:00 – 09:30	<i>Welcome coffee</i>
09:30 – 10:30	Opening Plenary: Responsible business for a world in transition
10:30 – 12:00	High-level roundtable: Reality Check – what businesses are facing, and what policymakers must get right
12:00 – 12:30	Launch of the OECD Responsible Business Outlook 2026
12:00 – 14:00	<i>Lunch break</i>
14:00 – 15:30	High-level roundtable: Incentives, capabilities and an enabling environment - policy tools that make responsible business conduct work
15:30 – 16:15	<i>Coffee break and networking</i>
16:15 – 17:45	50 years of the OECD Guidelines for Multinational Enterprises and the path forward: Priorities of business, labour, and civil society stakeholders
17:45 – 17:50	Closing
17:50 – 18:00	Family photo
18:15 – 19:45	<i>Networking cocktail</i>

29 June 2026, Monday | Room CC10 | Livestreamed

Symposium and Report Launch

What's next for National Contact Points for Responsible Business Conduct

National Contact Points (NCPs) for Responsible Business Conduct are the unique implementation mechanism of the OECD Guidelines for Multinational Enterprises on Responsible Business Conduct (the Guidelines). As such, they are moving the needle on RBC. As promoters of the Guidelines, NCPs every year reach tens of thousands of businesses and other stakeholders to raise awareness of RBC. As grievance mechanisms, NCPs have handled over 900 cases and sought to resolve and remediate practical RBC issues spanning over 110 countries, virtually every sector of the economy and every provision of the Guidelines. Additionally, in recent years NCPs have increasingly played a role in RBC policy making, supporting their governments' efforts by providing evidence, consulting stakeholders, and playing a role in policy implementation.

On the occasion of the 50th anniversary of the Guidelines, and 25 years of NCPs, this session, the first public event organised by the Network of NCPs, will explore what experience teaches us about the impact of NCPs, as well as opportunities for improvement. The session will take a forward-looking, strategic stance, focusing on how governments and stakeholders can better leverage NCPs to drive uptake of the OECD Guidelines and to strengthen responsible business practices globally. The goal of the session is to define more clearly what can - and should - be expected of NCPs in the future, balancing ambition with pragmatism while charting a path for their continued relevance and effectiveness.

16:00 – 18:00

This session will open with the launch of the 2025 Annual Report on NCP Activity, illustrating NCPs' impact, evolution, and emerging opportunities based on trends and data from NCP Activity. Stakeholders will be invited to share their perspectives on the report and their expectations for NCPs going forward. The launch will be followed by a Symposium introduced by experts from different fields and backgrounds, who will reflect on the role of NCPs within the broader RBC landscape, to help frame a forward-looking vision for NCPs in driving responsible business conduct. This will be followed by a discussion with the audience.

16:00 - 16:40 | Report launch: 2025 Annual Report on NCP Activity

High level opening remarks: **Mr. Ivo Germann**, Head of the Foreign Economic Affairs Directorate, State Secretariat for Economic Affairs (SECO), Switzerland

Report Launch: **Mr. Felipe Henriquez**, Chair of the OECD Working Party on Responsible Business Conduct

Stakeholder perspectives:

- Business at OECD (BIAC): **Mr. Paul Noll**, Deputy Director EU, International and Economic Affairs, BDA
- Trade Union Advisory Committee (TUAC): **Ms. Ornella Cilona**, Senior Policy Advisor, Confederazione Generale Italiana del Lavoro (CGIL), Italy
- OECD Watch: **Ms. Beata Faracik**, Co-founder and President of the board, Polish Institute for Human Rights and Business (PIHRB)

16:40 - 18:00 | Symposium: What's next for National Contact Points for Responsible Business Conduct

Moderator: **Ms. Kristel Tonstad**, Policy director, Head of NCP Secretariat, National Contact Point for Responsible Business Conduct, Norway

Panellists:

- **Dr. Kari Otteburn**, Post-Doctoral Researcher, Leuven Centre for Global Governance Studies, KU Leuven
- **Mr. Terrence Cowl**, Executive Director, Responsible Business Conduct, Global Affairs Canada
- **Mr. Steve Gibbons**, Director, Ergon Associates

30 June 2026, Tuesday | Room CC10 | Livestreamed

50th Anniversary OECD Global Forum on Responsible Business Conduct Responsible business for a world in transition

The world is undergoing multiple transitions that will alter lives for current and future generations. Geopolitics are putting pressure on open markets and testing the security of supply chains. Technology is transforming societies and business models, bringing new opportunities and challenges. Planetary crises are threatening the resilience of economies and communities.

What is the role of responsible business conduct in a world of multiple transitions? How should responsible businesses navigate those opportunities and challenges? And how can policy makers create an enabling environment for them to succeed?

Fifty years after the OECD created the world's first international standard on responsible business conduct (RBC), the need for responsible business is as urgent as ever.

2026: a milestone for international co-operation on responsible business

In June 1976, the OECD adopted the OECD Guidelines for Multinational Enterprises on Responsible Business Conduct (or simply the MNE Guidelines). Over the past five decades, the MNE Guidelines have shaped how business is done across the global economy. Last updated in 2023, they remain the North Star for responsible business in an ever-changing world – providing a common point of reference for businesses, policymakers, and stakeholders in shaping economic, social and environmental progress. To mark this milestone, the OECD is organising the 50th Anniversary Week on Responsible Business Conduct.

Key questions will take centre stage:

- How can we create a level playing field for responsible businesses and avoid a race to the bottom in a global economy fragmented along geopolitical fault lines?
- How can we leverage responsible business due diligence to build fairer, more resilient and more secure supply chains with people at the centre?
- What policy frameworks and incentives are needed for responsible leaders to succeed - and for others to follow?
- Where should we focus efforts in the coming decade to ensure effective and inclusive international cooperation on responsible business conduct?

The 50th Anniversary OECD Global Forum on Responsible Business Conduct will take place in a roundtable discussion style. Following the lead interventions and expert perspectives, participants will be invited to provide insights and comment on the interventions and the discussion questions.

09:00 – 09:30

Welcome coffee

09:30 – 10:30

Opening Plenary: Responsible business for a world in transition

Opened by the Secretary-General of the OECD, this opening plenary will set out the role of responsible business conduct (RBC) in a global economy marked by multiple transitions. The session will consider the outcomes RBC should deliver for societies in response to mounting pressures from geopolitical competition, technological transformation, and escalating planetary crises. As governments consider how to protect the integrity of open and competitive markets, the session will set out how RBC can be used as a policy tool to improve resilience, offer predictability for business, and help navigate trade, technology, economic security, and industrial policy considerations.

Opening and keynote addresses

- Opening remarks: **Mr. Mathias Cormann**, Secretary-General of the OECD
- Keynote address: **H.E. Ms. Teresa Ribera**, Executive Vice-President for a Clean, Just and Competitive Transition, European Commission

Regional and expert perspectives

- Regional perspectives from **Japan, Costa Rica, Indonesia, and Canada**
- Expert perspective: **Mr. Leo E. Strine Jr.**, Michael L. Wachter Distinguished Fellow in Law and Policy at the University of Pennsylvania Carey Law School; former Chancellor and Chief Justice, State of Delaware; Of Counsel, Wachtell, Lipton, Rosen & Katz

Moderator: **Mr. Carmine Di Noia**, Director of the OECD Directorate for Financial and Enterprise Affairs

10:30 - 12:00

High-level roundtable: Reality Check – what businesses are facing, and what policymakers must get right

This roundtable discussion will begin with insights from senior business leaders navigating the global economy and pressures in supply chains. The discussion will explore to what extent today's RBC policy environment provides a level playing field for responsible companies and how to drive implementation and positive outcomes on the ground. Drawing on concrete examples from their own operations and supply chains, interventions will explore where RBC and due diligence approaches have strengthened competitiveness, resilience, and

leadership and where complexity, misaligned incentives, or fragmentation risk creating a race to the bottom.

These company perspectives will be complemented by insights from delegates, trade unions, and civil society during the roundtable discussion to help surface what is working in practice, what is not, and why - across different sectors and geographies. The discussion questions include:

- What is the role of RBC in overall corporate strategy? How is RBC helping resilience and competitiveness?
- What are the most important factors for achieving success? What happens when due diligence works and what are the barriers for achieving RBC objectives?

Format: This session will be a moderated roundtable discussion with multiple rounds of discussion. Following insights from business leaders, participants will be invited to provide their reflections and comment on key issues.

Moderator: **Mr. Allan Jørgensen**, Head of the OECD Centre for Responsible Business Conduct

Insights from business leaders:

- **Ms. Anne Sophie Castelnaud**, Global Head of Sustainability, ING
- **Mr. Yann Wyss**, Global Head of Public Affairs, Nestlé
- **Ms. Whitney Baird**, President and CEO, US Council for International Business
- **Ms. Pamela Wood**, Director, Global Human Rights, Ethics & Compliance Office, HPE
- **Mr. Anant Ahuja**, Director ESG & Sustainability, Shahi Exports / CEO and Co-Founder, Good Business Lab
- **Mr. Soichiro Sakuma**, Vice Chair, Responsible Business Conduct Committee, Business at OECD (BIAC) and Senior Advisor, NS Solutions Corporation
- **Ms. Marine Graham**, Chief Value Chain Officer, Decathlon

12:00 – 12:30

Launch of the OECD Responsible Business Outlook 2026 | Room CC10

The briefing session will present key findings from the 2026 OECD Responsible Business Outlook – Making Commitments Count the first global stock take of responsible business policies and practices. The briefing will highlight key policy and regulatory trends across countries and provide data on the uptake of responsible business due diligence by the ten thousand largest globally listed companies. The briefing will be followed by Q&A.

- **Mr. Carmine Di Noia**, Director of the OECD Directorate for Financial and Enterprise Affairs
- **Ms. Barbara Bijelic**, Head of Regulation and Standards, OECD Centre for Responsible Business Conduct

12:00 – 14:00

Lunch break - Ministers/Heads of Delegation are welcome to a Buffet Lunch in Roger Ockrent.

14:00 – 15:30

High-level roundtable: Incentives, capabilities and an enabling environment - policy tools that make responsible business conduct work

This roundtable discussion will shift the focus from diagnosis to action. It is widely acknowledged that responsible business practices require a supportive, efficient, and coherent policy ecosystem: an enabling policy environment that simplifies and streamlines expectations on business, incentivises leadership, avoids a race to the bottom, and promotes predictability and fair competition. The discussion will explore what incentives, capabilities and enabling policy environments are needed for responsible leaders to succeed - and for others to follow - and provide guidance on where international co-operation is needed the most in order to support this development.

Following the lead interventions, delegates, participants, and institutional stakeholders, will be invited to provide insights in line with the following discussion questions:

- What is the single biggest missed opportunity in RBC policy today? And what could make the biggest difference?

- What actions are needed from policy makers to incentivise and enable responsible behaviour and leadership, and create positive outcomes for people and the planet?

Format: This session will be a moderated roundtable discussion with multiple rounds of discussion. Following initial insights, participants will be invited to provide their reflections and comment on key issues.

Moderator: **Mr. Ebrahim Patel**, former Trade Minister, Economic Development Minister, and former General Secretary of SACTWU, South Africa

Insights from civil society, worker representatives, and business leaders:

- **Ms. Alexandra Walden**, Global Head of Human Rights, Google
- **Mr. Wilhelm Mohn**, Global Head of Active Ownership, NBIM
- **Mr. Giuseppe Cioffo**, Advocacy Coordinator, Clean Clothes Campaign
- **Mr. Atle Høie**, General Secretary, IndustriALL Global Union

Examples from governments:

- **Ms. Jane Duke**, Ambassador to Counter Modern Slavery, People Smuggling and Human Trafficking, Department of Foreign Affairs and Trade, Australia
- **Mr. Mark Jacobs**, Director of International Trade Policy and Market Regulation, Ministry of Foreign Affairs, Netherlands
- **Mr. Jakub Boratynski**, Director DG GROW, European Commission
- **Mr. Masahiro Nishida**, Director of the OECD Division, Economic Affairs Bureau, Ministry of Foreign Affairs, Japan
- **Mr. Christian Forwick**, Deputy Director-General, Federal Ministry for Economic Affairs and Energy, Germany
- **Mr. Triyarith Temahivong**, Director-General of the Rights and Liberties Protection Department, Ministry of Justice, Thailand
- **Mr. Brian Hoxie**, Director of the Forced Labor Division, Customs and Border Protection, Department of Homeland Security, US

15:30 – 16:15

Coffee break and networking

16:15 – 17:45

50 years of the OECD Guidelines for Multinational Enterprises and the path forward: Priorities of business, labour, and civil society stakeholders

The institutional stakeholders to the OECD Working Party on RBC – Business at OECD (BIAC), The Trade Union Advisory Committee (TUAC) to the OECD, and OECD Watch – represent businesses, workers, and civil society organisations across the globe. This stakeholder-driven plenary session will present the specific views of these three stakeholders as well as their common priorities and requests. A first panel discussion by practitioners will reflect on the past 50 years of implementing the Guidelines and share lessons for the future. A second panel discussion will highlight the importance of stakeholder engagement at the OECD and the priorities of business, labour and civil society for the OECD's work on RBC. Governments in the room will be invited to engage on the perspectives across stakeholder groups and to consider how the OECD can carry these priorities forward.

Format: Discussion by high-level representatives from business, civil society, and worker representatives followed by a moderated discussion with policymakers and other participating experts and stakeholders

Opening remarks: **Mr. Paul Noll**, Co-Chair of the Business at OECD (BIAC) RBC Committee

Moderator: **Mr. Felipe Henriquez**, Chair of the OECD Working Party on Responsible Business Conduct

Insights from business leaders, worker representatives, and civil society:

- **Ms. Leigh Anne DeWine**, Director of Human Rights & Social Impact, Amazon
- **Mr. Eduardo Villarreal Cantu**, Analysis and Advocacy Coordinator at ProDESC
- **Ms. Margaux Day**, Executive Director at Accountability Counsel
- **Ms. Lisa Nathan**, Director of Business and Human Rights, UNI Global Union
- **Ms. Laura Rubbo**, Co-Chair of the Business at OECD (BIAC) RBC Committee
- **Ms. Anne Catherine Cudennec**, Co-Chair of the TUAC Working Group on MNEs
- **Ms. Hannah Greep**, Acting Director, OECD Watch

Closing remarks: **Ms. Andrea Fromm**, Senior Policy Advisor, TUAC

17:45 – 17:50

Closing

- **Mr. Yasushi Masaki**, OECD Deputy Secretary General

17:50 – 18:00

Family photo

18:15 – 19:45

Networking cocktail

- Remarks from **Professor Christine Kaufmann**, former Chair of the OECD Working Party on Responsible Business Conduct: 'Marking the 50th Anniversary of the MNE Guidelines'