Inclusive Platform on

Due Diligence Policy Co-operation

Draft agenda of the 3rd meeting of the OECD Inclusive Platform on Due Diligence Policy Co-operation

About the Platform

The OECD Inclusive Platform on Due Diligence Policy Co-operation is a unique space for policymakers to engage in dialogue on the effective and efficient design, implementation, and enforcement of responsible business conduct (RBC) due diligence policies. The Platform is designed to foster policy coherence, improve data and information sharing, and facilitate inclusive dialogue on shared opportunities and challenges.

Participation

The Platform is for government officials directly engaged in the design, negotiation, implementation and/or enforcement of due diligence policy and legislation, as well as government officials engaged in responding to or providing support to actors who may be impacted by such policies and legislation, including in trade partner countries. The first two meetings of the Platform convened **200+ senior government representatives from over 70 countries**. The Platform also benefits from expert speakers and practitioners' inputs in dedicated segments.

About the third meeting

The third meeting of the OECD Inclusive Platform on Due Diligence Policy Co-operation will focus on identifying concrete opportunities to strengthen effectiveness and efficiency of due diligence practice through policy. It will draw on analytical work examining current uptake and practices by business and the due diligence policy landscape as a foundation for assessing where there is a need to address gaps or drive more coherent approaches. The session will contribute towards defining common understanding of key due diligence concepts, particularly with regard to how to demonstrate, monitor and evaluate whether and how company practices meet expectations across due diligence policies and legislation with varying approaches to risk.

The third meeting of the Platform is scheduled for 1 July 2026 at the OECD Conference Centre in Paris. The meeting is organised back-to-back with the 50th Anniversary OECD Global Forum on Responsible Business Conduct, scheduled on 29 - 30 June 2026 (see the last part of the agenda for more information).

1 July 2026 | OECD Conference Centre Paris

09:00 - 09:45 Registration and welcome coffee

09:45 - 10:00 Welcome remarks by Felipe Henriquez, Chair of the OECD Working Party on Responsible Business Conduct

10:00 - 12:30 Plenary session: Driving effective implementation of due diligence - key considerations for policymakers

The plenary session will convene government officials to consider what policymakers can do to drive effective and efficient due diligence practices by business. Misconceptions and documented pitfalls — including overcompliance, cut-and-run approaches, and cascading costs and responsibilities down the supply chain — can be addressed through targeted policy signals and interventions. To inform the discussion, the session will draw on current due diligence practice, with concrete examples of both what is working and where it falls short.

Interventions from experts and practitioners:

- **Violaine Clerc**, Executive Secretary, FATF
- **Archana Kotecha,** Founder and CEO, The Remedy Project
- **Stuart Neely**, Partner, Norton Rose Fulbright LLP
- **Francesco Tramontin,** Vice President, Global Public Affairs, Ferrero

11:00 – 11:30 Coffee break

11:30 – 12:30 Closed-door discussion with policymakers

Policymakers are invited to reflect on the following guiding questions:

- What are concrete policy options to drive effective business practices and address misconceptions and pitfalls (e.g. excessive costs and burdens for suppliers, top-down compliance approaches and/or cut and run responses)?
- In your view what are the key considerations for the effective design, implementation and enforcement of due diligence policy?

12:30 – 14:00 Networking lunch

14:00 – 15:30

Breakout discussions: Towards a common understanding of how companies can evaluate and determine risk coherently and effectively

Policy measures vary in how they expect businesses to identify, prioritise and make determinations about risk, creating practical challenges and uncertainty for companies and suppliers complying across multiple jurisdictions and requirements.

Translating a risk-based approach into policy has also raised questions among the legal and compliance community. These challenges impact suppliers and other business relationships, who can be subject to excessive and duplicative data requests, unreasonable timeframes, and 'cut and run' approaches.

These breakout sessions seek to advance a practical framework and discuss solutions to support effective and coherent decision making around risk by companies across policy approaches. They also aim to support governments in evaluating good practice.

Breakout group 1 | Strengthening coherence and interoperability across policy approaches

Differences in how companies are expected to make decisions around risk can trigger uncertainty about how and when companies should prioritise specific risks and impacts, supply chains or commodities across different jurisdictions, and when product traceability or supply chain mapping is and is not required. It can also lead to siloed and duplicative due diligence efforts and inconsistent determinations of what constitutes high or low risk. These challenges cascade on to suppliers and other business relationships, who can face excessive, duplicative or conflicting data requests from different buyers responding to multiple policy requirements.

This breakout session will explore how policymakers, businesses and other market-based solution providers can support businesses operating across or impacted by different regulatory approaches. It will discuss the following questions:

- Where do synergies already exist to support more integrated and coherent risk determinations by companies? What are the main challenges?
- How can governments support and incentivize integrated and coherent business practices to determining and prioritizing risk across policy approaches?
- What role can governments and market-based solution providers play in promoting efficient and effective data collection, exchange and interoperability along supply chains?

Moderated discussion by the OECD, with interventions from:

- **Carol Anderson,** Assistant General Counsel for Trade, National Security, and Responsible Sourcing, Microsoft
- **Hanno Focken**, Managing Director, Catena-X
- **Yukako Kinoshita**, Vice-President, Corporate Sustainability, Panasonic
- **Ross Nova**, CEO, Association of Professional Social Compliance Auditors

Breakout group 2 | Compliance and enforcement perspectives on the risk-based approach

For businesses responding to certain policy measures, translating a risk-based approach into a defensible process in the context of enforcement and public scrutiny remains a challenge. Concerns have been raised about a lack of legal certainty given the inherent flexibility in how companies are expected to prioritise risk. This can lead to documentation-heavy, resource-intensive and static compliance approaches which often do not focus on a company's most salient or significant impacts. Enforcement authorities also face challenges in evaluating how companies operationalize the risk-based approach across different sectors and contexts.

Against this background, policymakers, authorities, businesses and other stakeholders all seek to benefit from identifying the parameters for effective application of the risk-based approach. This breakout session will explore the following questions:

- How is the risk-based approach understood and put into practice by the legal and compliance community? What are the challenges?
- What guidance or parameters from regulators would be helpful to drive more efficient and effective approaches?
- What are the main challenges for supervisory authorities in assessing company implementation of the risk-based approach?

Moderated discussion by the OECD, with interventions from:

- **Jessica Dicks**, Head of Legal ESG and Regulatory, Primark
- **Michael Littenberg**, Partner, Ropes & Gray LLP
- **Alice Strevens**, Director, Human Rights and Social Impact, Forvis Mazars
- **Robin Hodess**, Chief Executive Officer, Global Reporting Initiative (tbc)

Breakout group 3 | Making determinations about risk in different contexts: experiences and insights from trade partners

Suppliers across different supply chain tiers are directly impacted by how companies assess and make determinations about risk. Overcompliance strategies that seek to minimize reputational and legal exposure rather than address salient risks and impacts collaboratively can lead to blanket exclusion rules, overly stringent criteria, and excessive costs that may not accurately reflect policy expectations. In some cases, suppliers' market access may be heavily restricted. It is therefore critical that suppliers' perspectives and experiences inform how downstream companies determine risk, to ensure that approaches are proportionate and adapted to specific risks, supplier capacities and contexts.

This breakout session will explore the following questions:

- How can suppliers signal that they are effectively managing risk in different contexts?
- What indicators of progress are companies looking for in different contexts? How far do they adapt these for different suppliers and contexts?
- How can governments adapt their assessments to more accurately reflect company decision making around risk and incentivize proportionate, reasonable and effective approaches?
- What other support, tools and processes can help to incentivize proportionate and effective downstream business practices, and avoid excessive demands and costs for suppliers?

Moderated discussion with interventions from:

- **Fulya Pınar Özcan**, International Relations Secretary, Öz İplik-İş Union
- **Monower Hussain**, Head of Sustainability, TEAM Group
- **Marcos Matos**, Executive Director, Cecafé
- Possible additional company speaker (tbc)

15:30 – 16:00 — Coffee break

16:00 – 16:45 — Reporting back session and closing remarks (closed door)

This session opens with brief reports from each of the breakout group discussions. It is followed by closing remarks from **Allan Jørgensen**, Head of the OECD Centre for Responsible Business Conduct, during which the OECD Secretariat will present proposed areas of work and priorities — developed on the basis of previous consultations — and invite participants' feedback, including on agenda priorities for the next Platform meeting on 22-23 March 2027.

17:00 – 18:15 | Optional session: Country updates and exchange on due diligence policy and regulatory developments

This session will offer governments an opportunity to share experiences and updates on recent policy and regulatory developments on responsible business conduct due diligence. It will also seek to identify opportunities for future international co-operation and dialogue. The session will take the form of a moderated tour de table. Governments are invited to share:

- Key updates on recent policy and regulatory developments relating to RBC due diligence.
- Experiences and lessons learned that most resonate with the issues explored in today's meeting, and how these could inform or inspire approaches in other jurisdictions.
- The main opportunities for strengthening international policy co-operation and dialogue — whether bilaterally or through this Platform — over the next 12-24 months, to improve the coherence, effectiveness, and efficiency of due diligence policies.

Side meetings

Explore how governments promote responsible business conduct: Launch of the OECD RBC Policy Navigator | 09:00 – 09:40

Governments play a key role in supporting the effective implementation of responsible business conduct by providing an enabling policy environment, creating incentives, and exemplifying it in their own activities. The new OECD RBC Policy Navigator features examples of government policies and practices to promote and enable responsible business conduct. The OECD RBC Policy Navigator seeks to support governments in implementing the 2023 Recommendation on the Role of Government in Promoting Responsible Business Conduct by providing access to diverse country examples.

Join the launch to learn about the features of this new database. Hear about how countries have started to enhance their RBC policy environment by building on examples from the community of practice on RBC.

Sustainability initiatives and due diligence: opportunities and challenges for trade partners | 12:45-13:45

Sustainability initiatives, including industry and multi-stakeholder schemes that provide standards, tools, capacity building, monitoring or verification to support responsible business practices, play an increasingly important role in helping companies implement due diligence across supply chains. OECD research has mapped more than 1,000 such initiatives globally, many with long-standing operations, local relationships, and adapted standards in trade partner countries. Yet the perspectives of those countries on initiative effectiveness and impact remain underrepresented in international policy discussions.

Drawing on findings from the OECD Due Diligence Readiness project, supported by the European Commission's DG INTPA, this session will present evidence on both the potential and the limits of initiatives as due diligence multipliers. A short OECD presentation will be followed by a moderated discussion centering trade partner country policymakers and stakeholders. Discussions will feed into the afternoon breakout sessions, contributing trade partner country perspectives on risk-based approaches, interoperability, and avoiding unintended consequences in due diligence implementation. More information on registration will follow.

About the 50th Anniversary OECD Global Forum on Responsible Business Conduct (29 - 30 June 2026)

The third meeting is organised back-to-back with the OECD Global Forum on Responsible Business Conduct (29 - 30 June 2026), which forms part of the OECD celebrations marking the 50th anniversary of the OECD Guidelines for Multinational Enterprises on Responsible Business Conduct (MNE Guidelines).

The OECD adopted the MNE Guidelines in June 1976. Over the past five decades, the MNE Guidelines have shaped how business is done across the global economy. Last updated in 2023, they remain the North star for responsible business in an ever-changing world – providing a common point of reference for businesses, policymakers, and stakeholders in shaping economic, social and environmental progress.

To mark the 50th anniversary of the MNE Guidelines in 2026, the OECD is organising a high-level Global Forum on Responsible Business Conduct. On 29 - 30 June 2026, senior leaders will gather at OECD headquarters in Paris to chart the future course for responsible business in a world in transition. Key questions will take centre stage:

- How can we create a level playing field for responsible businesses and avoid a race to the bottom in a global economy fragmented along geopolitical fault lines?
- How can we leverage responsible business due diligence to build fairer, more resilient and more secure supply chains with people at the center?
- What policy frameworks and incentives are needed for responsible leaders to succeed - and for others to change?
- Where should we focus efforts in the coming decade to ensure effective and inclusive international cooperation on responsible business conduct?

To learn more please visit the dedicated website